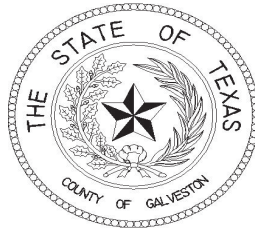


GALVESTON COUNTY



Office of the County Auditor

Sergio Cruz
County Auditor

Christie Motogbe, CPA
First Assistant County Auditor

P.O. Box 1418, Galveston, Texas 77553

(409) 770-5300

722 Moody Ave, 4th Floor, Galveston, TX 77550

April 13, 2026

Honorable Mark A. Henry, County Judge, and
Members of the Commissioners Court
722 Moody Avenue
Galveston, Texas 77550

Honorable Mark A. Henry and Members of the Court:

Attached to be received and filed is the internal audit report of the Road & Bridge Department that covered the period February 01, 2025 through January 31, 2026. Also attached is the response letter from Zachary Smith, Director of Road & Bridge, dated March 30, 2026.

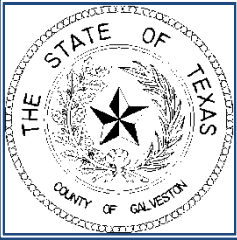
Sincerely,

A handwritten signature in blue ink that reads "Sergio Cruz".

Sergio Cruz
County Auditor

cc: Zachary Smith, Director of Road & Bridge

Attachment: Road & Bridge Department Audit Report
Response Letter, Zachary Smith



FY2026 Road and Bridge Audit

March 27, 2026

Galveston County
Internal Audit Division

Sergio Cruz
County Auditor

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Executive Summary

Reliability and Integrity of Information (page 3)

- Controls over culvert permit fee collections are adequate and effective.
- Controls over material inventory reporting are adequate.

Safeguarding of Assets (page 4)

- Physical security over assets (collections and inventory) is adequate.
- Permits issued are documented in a work order log, minimizing exposure to loss.
- Controls over management of assets (collections) are adequate.

Compliance with Statutes, Policies and Procedures (page 5)

- Refunds were processed in compliance with office policy.
- Collections were deposited in compliance with LGC §113.022.

Statistical Analysis (page 6-7)

- Revenue generated through the sale of culvert permits decreased from \$195,591 in FY2021 to \$77,886 in FY2025, reflecting a 60% decrease.
- Culvert materials expenditures increased from \$164,416 in FY2021 to \$187,936 in FY2025, reflecting a 14% increase. The increase in expenditures is largely due to higher spending on County Drainage repairs and maintenance.

Introduction

The Internal Audit Division conducted an internal audit of the Road and Bridge Department in accordance with Local Government Code (LGC) §115. The internal audit covered the period February 1, 2025 through January 31, 2026. The audit was performed from March 4, 2026 through March 9, 2026.

The primary objectives of the internal audit are to provide reasonable assurance concerning:

- Reliability and integrity of the information
- Safeguarding of assets
- Compliance with laws, regulations, contracts, policies, plans and procedures

The scope of the internal audit encompassed the financial records and administrative procedures related to the Road and Bridge Department. The internal audit included, but was not limited to, the books, accounts, reports and records of the Road and Bridge Department.

The internal audit included examining transactions on a test basis, and required exercising judgment in the selection of such tests. As the internal audit was not a detailed examination of all transactions, there is a risk that errors or fraud were not detected during the internal audit. The official therefore retains the responsibility for the accuracy and completeness of the financial information.

Because of certain statutory duties required of the County Auditor, we are not independent with regard to the Galveston County Road and Bridge Department, as defined by the AICPA professional standards. However, our internal audit was performed with objectivity and due professional care.

Lisa McCabe, Internal Auditor, performed the audit.

Reliability and Integrity of Information

Reliable information is accurate, timely, complete and useful. In order to achieve this, controls over record keeping and reporting must be adequate and effective.

Culvert Permits

The Road and Bridge Department collects permit fees for installing driveway access culverts. Fees are collected at the main office in Dickinson and at the satellite office in Bolivar. Permits are printed at the county print shop and are issued to the payee in lieu of a manual receipt. The permits are pre-numbered, in duplicate (white and yellow) and in books of 25 permits. The yellow copy of the permit is issued to the payee and the white copy is retained by the Road and Bridge Department. Cashier's checks, and money orders received are electronically deposited in the bank using a check scanner. Credit card collections are deposited via the credit card reader. Copies of the permits and collections are scanned in OnBase. No discrepancies were noted in the review of the culvert permits.

Materials Inventory

The Road and Bridge Department purchases materials for the maintenance and construction of roadwork and drainage projects, including projects performed through interlocal agreements. In addition to accepting consumable materials at job sites, the department maintains a materials inventory at four stockyards, in support of ongoing operations. The materials used at each stockyard are documented on field notes by the Road and Bridge Department managers. At the end of each month, the notes are consolidated and documented on a 'Monthly Stockyard Inventory Log.' Materials inventory received during the month are also documented on the log. The 'Monthly Stockyard Inventory Log' from each location is submitted to the Road and Bridge Department Office and Sign Coordinators, who document the results on the master inventory report, which is then is verified by a supervisor. A monthly inventory report is submitted to the Auditor's Office by the 10th of each month. Inventory logs from February 2025 to January 2026 were tested for each location's inventory. No discrepancies were noted.

Safeguarding of Assets

Safeguarding of assets has three basic components: 1) physical security of the collections and inventory, 2) minimal exposure to loss and 3) proper management of the collections and inventory.

Physical Security

Physical security encompasses any method to physically secure the collections and inventory from loss. Collections not being used should be secured until they are ready for deposit. Likewise, inventory should be kept in a secure location until it is ready to be used to complete a work order.

The Road and Bridge Department materials inventory is stored in stockyards at Bolivar, Dickinson, San Leon and Santa Fe. The stockyards are secured by a fence and controls are in place to ensure the materials are locked within the stockyards outside of office hours. The Road and Bridge Department manager at each location has the key (or combination) to the lock.

Minimizing Exposure to Loss

Un-issued culvert permits received from the county print shop are stored in a locked closet at each office. Access to the closet is restricted to 5 personnel (Director of Road & Bridge, Regional Service Coordinator, Finance and Administrative Supervisor, Administrative Assistant II, and Fleet Administrative Assistant I). Permits issued are documented in a work order log. A permit gap test was performed on the range of the audit period. No discrepancies were noted.

Management of Collections

The Road and Bridge Department has authorized personnel to receipt collections at each location. At the Dickinson office, the two Office and Sign Coordinators and the Administrative Supervisor are authorized to collect permit fees. At the Bolivar location, the Regional Operations Manager is authorized to collect fees. In the event the Regional Operations Manager is unavailable, the Bolivar Beach Parking Sticker Supervisor from the Parks and Cultural Services Department is authorized to collect permit fees. Controls over management of assets (collections) are adequate.

Compliance with Statutes, Policies and Procedures

Refunds

Office policy dictates staff will make every effort to not accept overpayments. In the event a refund is due, the resident completes a new vendor form and the Road and Bridge Department submits it to Purchasing for a one-time payment refund. Once Purchasing creates a vendor ID, a purchase order request in the amount of the refund due is submitted in Workday, the county's recordkeeping system. All refunds shall be reimbursed within 30 days. Refunds were tested for compliance with office policy. No discrepancies were noted.

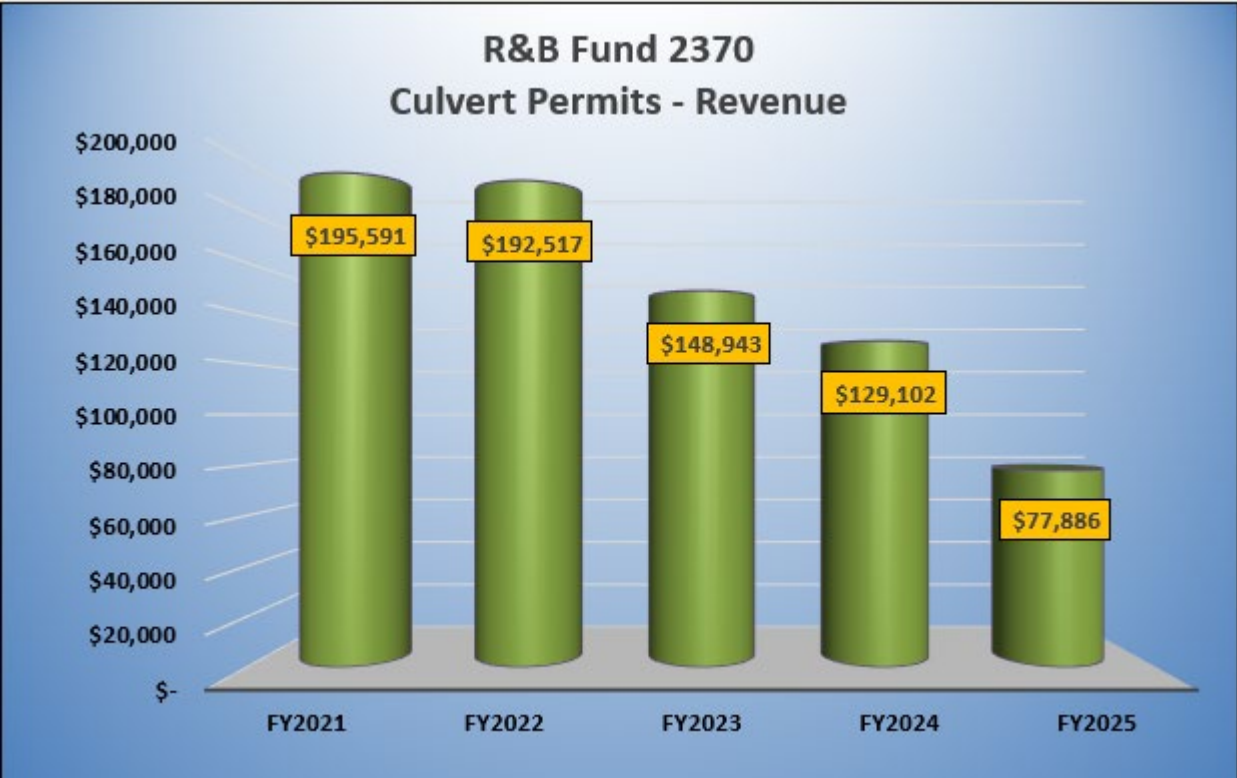
Timeliness of Deposits

LGC §113.022 Time for Making Deposits states that money collected shall be deposited with the County Treasurer on or before the next regular business day after the date on which the money is received. If this deadline cannot be met, the office must deposit the money, without exception, on or before the fifth business day after the day on which the money is received.

Statistical Analysis

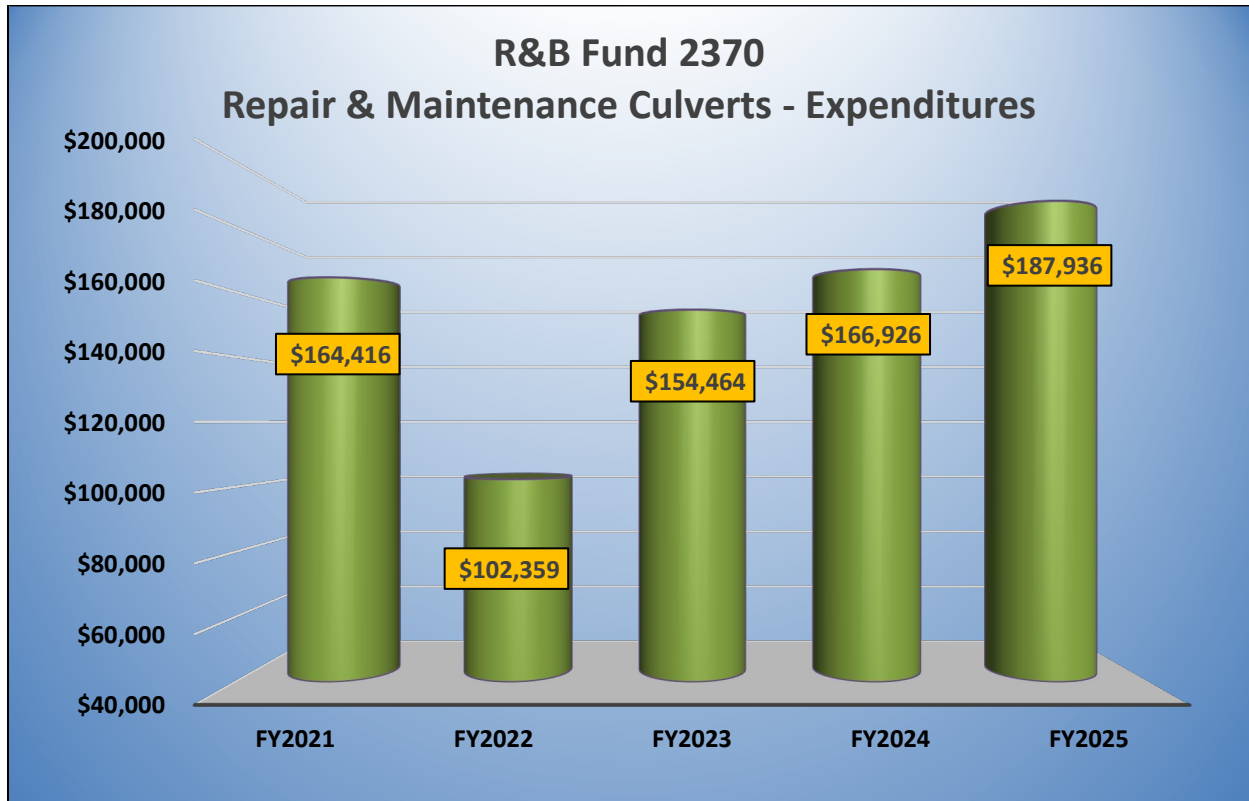
A statistical analysis was performed to identify the trends of revenues and expenditures associated with culvert installations. The analysis covered the period FY2021 through FY2025. The data for the analysis was obtained from Workday Budget vs Actual reports.

Revenue generated through the sale of culvert permits decreased from \$195,591 in FY2021 to \$77,886 in FY2025, reflecting a 60% decrease.



Statistical Analysis (cont.)

Culvert materials expenditures increased from \$164,416 in FY2021 to \$187,936 in FY2025, reflecting a 14% increase. The increase in expenditures is largely due to higher spending on County Drainage repairs and maintenance.





The County of Galveston

Road and Bridge Department
Seawall Maintenance Department
Bolivar Peninsula Beach Maintenance
Fleet Service Department
Lee Crowder, Road Administrator Office 281-534-5152

Date: March 30, 2026

To: Sergio Cruz
County Auditor

From: Zach Smith
Road and Bridge Administrator

Re: **Response to FY2026 Internal Audit**

The Road & Bridge Department has reviewed the FY2026 Internal Audit for the period of February 1, 2025, through January 31, 2026, and accepts the report as submitted.

I would like to thank the staff of the Office of the County Auditor for the diligence and consultation provided during the audit process.

Thank you,

A handwritten signature in blue ink, appearing to read "Zach Smith".

Zach Smith
Road Administrator



Zachary.smith@co.galveston.tx.us